

# TOWN OF MAMMOTH LAKES

Town Managers Office
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# Town of Mammoth Lakes Request for Statements of Qualifications for a Consultant to provide "Climate Adaptation and Resilience Assessment Services"

### **Dear Interested Party:**

The Town of Mammoth Lakes (Town) is seeking Statements of Qualifications from qualified Consultants (Consultant) to provide "Climate Adaptation and Resilience Assessment Services" for fulfillment of a deliverable associated with a grant the Town has been awarded on behalf of its regional partners from the Sierra Nevada Conservancy (SNC), funded by CA Proposition 68. Specific details of the requested services are documented in this Request for Qualifications (RFQ). Responses to this RFQ are due at 4:00 PM on Friday September 27, 2019.

### **Table of Contents**

	Description	Page
Α.	Objectives and Scope of Services	2
В.	Background Information	2
C.	Services Description and Information	3
D.	Requirements and Deliverables	4
Ε.	Schedule	4
F.	Selection Criteria and Process	5
G.	Proposal Response Format	6
Н.	Submittal of Proposals	7
l.	Information and Inquiries	8
J.	Sample Contract and Exceptions	8

# A. Objectives and Scope of Services

On behalf of its regional partners, the Town of Mammoth Lakes applied for and was awarded a grant from the Sierra Nevada Conservancy (SNC) entitled "Eastern Sierra Sustainable Recreation Partnership (ESSRP): Sustainable Recreation and Tourism." This grant is intended to benefit the SNC's Eastern sub-region, including Inyo, Mono, and Alpine Counties, please see map below.



The Washington, DC office of the United States Forest Service (USFS) provided staff support for the establishment of the Partnership – which includes Mono County and the Town of Mammoth Lakes along with two USFS forests in two USFS regions: Inyo National Forest, Pacific Southwest Region (USFS Region 5) and Humboldt-Toiyabe National Forest, Intermountain Region (USFS Region 4).

This SNC grant will facilitate on-the-ground implementation for projects developed and recommended for funding by the local agencies, working with federal, state, and private partners through grants, and other sources. The Partnership will serve to assist in the coordination of project validation, funding identification, priority setting and direct support. The objectives of the Grant will be achieved through four primary deliverables:

- Regional Recreation Stakeholder Engagement
- Climate Adaptation and Resilience Assessment
- Connection to the Eastern Sierra Visitor Audience
- Project Development and Prioritization

The Town of Mammoth Lakes is seeking an experienced consultant to generate specific components of the "Climate Adaptation and Resilience" deliverable, which will include asset valuations of natural resources and the region's outdoor recreation economy. Desired services will include development of an Eastern Sierra climate change vulnerability assessment and adaptation strategy related to the region's recreation and tourism economy that will help inform future investment in sustainable recreation and tourism programs and projects.

# B. Background Information

Outdoor recreation and tourism in California's Eastern Sierra are the region's primary social, economic, and cultural drivers. The Eastern Sierra Sustainable Recreation Partnership (ESSRP), a unique and locally generated public/public partnership between local Eastern Sierra governments and the USFS, is memorialized through a non-funded USFS Challenge Cost Share Agreement, with a goal to "...design, plan, implement and report out projects to improve and maintain recreational opportunities as well as restore ecosystems to their natural resiliency and functions." The "Sustainable Recreation and Tourism Project" grant, secured by the Town of Mammoth Lakes, will set a foundation for further investment in the region.

The Town of Mammoth Lakes has hired Mammoth Lakes Trails & Public Access (MLTPA) to manage the overall project as funded by the SNC, and to provide critical grant planning and other services for each deliverable throughout the term of grant (July 1, 2019 – March 31, 2022). The selected consultant will

be contracted by the Town of Mammoth Lakes for the proposed work program. Mammoth Lakes Trails and Public Access (MLTPA) is under contract with the Town to provide support services to assist the Town and other consultants in achieving the Grant's key deliverables including the "Climate Adaptation and Resilience" deliverable. MLTPA will work collaboratively with the consultant to provide the following: project management services, data collection & literature review, data management & analysis, general support (as needed by the local team), draft report review, and development and implementation of a messaging program to roll out the final report.

The "Climate Adaptation and Resilience" deliverable is expected to occasionally intersect with and inform the other deliverables of the SNC grant. The Consultant should anticipate collaborating with the efforts of other deliverables, including participating in stakeholder, planning, and other meetings. A summary of the efforts of the other SNC Grant deliverables include:

- Regional Recreation Stakeholder Engagement The Town of Mammoth Lakes has hired a
  consultant to facilitate 12 stakeholder meetings, expected to occur between Sept. 2019 July
  2021, with the goal to identify collaborative support for efficient project prioritization and
  implementation.
- Connection to the Eastern Sierra Visitor Audience The Town of Mammoth Lakes has hired a
  consultant to facilitate 8 meetings, expected to occur between Oct. 2019 July 2021, with the
  goal to develop a focused regional identity and media products to tell the story of sustainable
  recreation and tourism in the Eastern Sierra to its broad visitor audience.
- Project Development and Prioritization MLTPA will provide capacity to other TOML
  consultants through technical assistance for project planning and development, as well as
  identification and pursuit of additional funding opportunities.

# C. Services Description and Information

Desired services for the "Climate Adaptation and Resilience" deliverable include the following:

- **Report Drafting:** Preparation of a focused analysis in the form of a report of the Eastern Sierra region's opportunities for engagement with resilience and adaptation to climate change, including policy recommendations:
  - Report will be developed from the perspective of sustainable recreation infrastructure and programs and will include:
    - Vulnerability of existing recreation infrastructure and programs;
    - Opportunities for greenhouse gas emissions reductions and carbon sequestrations associated with recreation programs and projects;
    - Recommendations to inform future investment in sustainable recreation infrastructure and programs;
  - Analysis of role and asset valuations of natural resources vital for sustainable recreation infrastructure and programs while simultaneously ensuring healthy forests, efficient water yields, and robust carbon sequestration as part of a systemic analysis.
  - o Estimation of the asset valuations of natural resource capital in the Eastern Sierra.
  - Estimation of the value of outdoor recreation in the Eastern Sierra.
  - o Assessment of wildfire risk.
  - o Assessment of economic costs of not engaging with identified risks.
  - Examples of synthesis of existing studies and integration with complimentary efforts:

- USFS R5 Vulnerability Assessment
- Sierra to California All-Lands Enhancement (SCALE)
- "ICARP Technical Advisory Council: Adaptation Vision and Principles"
- "Planning and Investing for a Resilient California: A Guidebook for State Agencies" (Executive Order B-30-15 Guidance)
- "Safeguarding California Plan: 2018 Update California's Climate Adaptation Strategy (January 2018)"
- "California's 4<sup>th</sup> Climate Change Assessment"
- "The Economic Impact of the 2013 Rim Fire on Natural Lands"
- "Gem of the Emerald Corridor: Nature's Value in the Mt. Baker-Snoqualmie National Forest"; "Economic Analysis of Outdoor Recreation in Washington State"
- Report will provide specific recommendations to address the following long-term benefits:
  - Opportunities to pursue sustainable recreation infrastructure and programs simultaneously with resilience and adaptation policies, strategies and actions related to climate change,
  - Opportunities for regional stakeholders and public officials to more fully engage with California's climate change policy, goals, and priorities using contemporary data and analysis, including specific action steps stakeholders can take to engage with State of California Agencies in achieving and/or recommending implementation of State of California climate change policy and goals.
  - A replicable model for use by other regions throughout the state.
- Report Distribution and Public Presentation: Consultant will provide best recommendations and expertise to develop:
  - Targeted messaging program to ensure meaningful and efficient distribution of report's findings,
  - Creation and curation of data and literature library.

# D. Requirements and Deliverables

This RFQ is a "Request for Qualifications" and the selection will be made based on demonstrated experience and qualifications. A detailed scope of services will be determined after the initial selection.

Text files shall be submitted electronically using "Microsoft Word". Spreadsheets shall be submitted electronically using "Microsoft Excel".

In-person meetings at the Town of Mammoth Lakes are required as requested by the Town.

# E. Schedule\*

**Selection Process:** 

Advertisement of Request for Qualifications

**Responses Due** 

Initial Response Evaluation per Criteria and Numerical Ranking

Interviews (if desired by Town)

**Initial Selection** 

**Contract Negotiations:** 

Town Council consideration:

September 11, 2019

September 27, 2019 (4:00 p.m.)

October 4, 2019

October 7-9, 2019

October 24, 2019

October 25, 2019

Nov. 6, 2019

### **Project Deadlines:**

**Project Begins:** 

Upon Signature of Contract (Expected Nov. 8, 2019)

### **Contractor to Provide Detailed Project Timeline**

Final Report Due:

September 30, 2020

### F. Selection Criteria and Process

The contract will be awarded on the basis of demonstrated competence and professional qualifications necessary for the satisfactory performance of the services required at a fair and reasonable price to the Town. There may be an interview of the top firms (Proposed Consultants) that will be done (in person/via phone). Responses will be reviewed by select Town staff members and authorized Town Representatives. The Town will score each of the following criteria on a scale of 1-5 which will be multiplied by the weighted values. Town Staff will rate responses as seen in the following table:

Criteria	Weight Factor	Rating (1-5)	Weighted Rating
1. Overall Understanding of Services	0.20		
2. Responsiveness to Request for Qualifications	0.05		
3. Qualifications of the Firm	0.25		
4. Qualifications of the Project Team (Key Staff)	0.20		
5. Experience Working with Economic Analysis	0.15		
6. Experience in Development of Climate Change Adaptation and Resilience Programs/Projects	0.15		
TOTAL SCORE:			

- 1. Overall Project Understanding (20%): Firm (Proposed Consultant) must demonstrate their understanding of overall project needs. Preference shall be given to those firms which have a comprehensive understanding of the project requirements.
- 2. Responsiveness to Request for Qualifications (5%): Firm must provide a complete, clear and concise response in Microsoft Word and Excel formats.
- 3. Qualifications of the Firm (25%): Preference shall be given to those firms with experience in economic analysis including economic valuations of natural resources, outdoor recreation, the State of California's Climate Change Program, and related planning services.
- 4. Qualifications of the Project Team (Key Staff) (20%): Preference shall be given to those with key staff experience in items listed in the above scope of services.
- 5. Experience in Working with Economic Analysis (15%): Preference shall be given to project teams whose personnel have a demonstrated working knowledge in the economic analysis of natural resources and the economic evaluations of regional economies with an interest in outdoor recreation and tourism.
- 6. Experience in Development of Climate Change Adaptation and Resilience Programs/Projects (15%): Preference shall be given to project teams whose personnel have a demonstrated working knowledge in the development of Climate Change adaptation and

<sup>\*</sup>Consultant should anticipate being available to advise and provide expertise regarding findings, recommendations, and report distribution through March 31, 2021

resilience strategies, especially with the programs and policies of the state of California.

The initial evaluation and shortlist preparation will be based on the criteria listed in the table above. If clarification is required, a written questionnaire may be provided. Interviews will be scheduled as shown above.

It is the intent of the Town to appoint a committee to review the Statements of Qualifications submitted and rank the qualified firms. After review and ranking of the responses the Town may interview by telephone, media, or in person a shortlist of consultants before making the selection. The shortlisted consultants shall be notified at least 10 days prior to the interview date. All unsuccessful firms will be notified in writing no later than 10 days after selection of the Consultant and may contact the Town for debriefing.

After selection of the top-ranked Consultant, the Town will negotiate final contract terms. The goal of negotiations is to agree on a final contract that delivers the services or products required at a fair and reasonable cost to the Town. If negotiations with the top-ranked firm are unsuccessful, the Town may proceed with negotiations with the next most qualified consultant.

Issuance of this RFQ and receipt of proposals does not commit the Town to award a Contract. The Town reserves the right to postpone response opening for its own convenience, to accept or reject any or all responses received in response to this RFQ, to negotiate with another Consultant(s) should negotiations with the selected Consultant(s) be terminated, or to cancel all or part of this RFQ.

# G. Proposal Response Format

The following proposal format is required and has been designed to facilitate comparison among proposals submitted. The proposal will need to be limited to a size appropriate for email (i.e. not more than 10 pages), not including attachments.

### 1. Cover Letter - Introduction

Provide a summary of your proposal and demonstrate your understanding of the project, including general approach responding to the Town's requirements. This should also include an introduction to your firm as well as the name of a contact person.

### 2. Qualifications and Experience

Prepare a summary of your firm's qualifications and experience in similar projects. Include the names of clients, duration and description of assignments. Also, include names and telephone numbers of contact persons of as many as three (3) clients for whom you provided similar services.

### 3. Staffing and Subconsultants

Please list any individuals that will participate on this assignment, including their staff classification pay rate and estimated hours each will participate. Please include a brief resume of experience on providing similar services for each individual and proof of various professional credentials, licenses, and certificates.

### 4. Timing Requirements

The Town will require the work to be complete based on the assigned work program and specified deliverables.

### 5. Fees

Compensation for the consulting work will be based on the final project scope and work tasks.

# H. Submittal of Proposals

Submit two (2) signed hard copies and one electronic copy on a thumb drive of your entire proposal in a sealed envelope labeled "Sustainable Recreation and Tourism Project - Climate Adaptation and Resilience Proposal" to:

Town of Mammoth Lakes Office of the Town Manager 437 Old Mammoth Road, Suite 230 P.O. Box 1609 Mammoth Lakes, CA 93546 Attention: Daniel C. Holler

Your proposal must be submitted prior to 4:00 PM, Friday, September 27, 2019.

If all required information is not provided, a proposal may be considered nonresponsive and rejected without evaluation. Late submittals, submittals to the wrong location, or submittals with inadequate copies are considered nonresponsive and shall be rejected.

The Town shall not, in any event, be liable for any pre-contractual expenses incurred by Consultant in the preparation of its proposal. Consultant shall not include any such expenses as part of its proposal. Pre-contractual expenses are defined as expenses incurred by the Consultant in:

- Preparing its proposal in response to this RFQ;
- Submitting the proposal to Town;
- Negotiating with Town on any matter related to the proposal; or
- Any other expenses incurred by the Consultant prior to date of award, if any, of the Contract.

The Consultant's proposal and any contract entered into thereafter become the exclusive property of the Town and shall be subject to the California Public Records Act (Government Code Section 6250 et seq.). The Town's use and disclosure of its records are governed by this Act. Those elements in each proposal which Consultant considers to be trade secrets, as that term is defined in Civil Code Section 3426.1(d), or otherwise exempt by law from disclosure, should be prominently marked as "TRADE SECRET", "CONFIDENTIAL", or "PROPRIETARY" by Consultant. The Town will use its best efforts to inform Consultant of any request for disclosure of any such document. The Town, shall not in any way, be liable or responsible for the disclosure of any such records including, without limitation; those so marked if disclosure is deemed to be required by law or by an order of the Court.

# I. Information and Inquiries

Should a Consultant require clarifications to this RFQ, the Consultant shall notify Town Staff listed below in writing. Should it be found that the point in question is not clearly and fully set forth in the RFQ; the Town may issue a written addendum clarifying the matter.

Substantive changes to the requirements will be made by written addendum to this RFQ. Any written addenda issue pertaining to this RFQ shall be incorporated into the terms and conditions of any resulting Agreement. The Town shall not be bound to any modifications to or deviations from the requirements set forth in this RFQ as the result of oral instruction.

For further information, please contact:

Daniel C. Holler, Town Manager P.O. Box 1609 Mammoth Lakes, CA 93546

Phone: (760) 965-3633 FAX: (760) 934-7493

Email: dholler@townofmammothlakes.ca.gov

# J. Sample Contract and Exceptions

The top ranked firm will be invited to negotiate a contract with the Town. A scope of work will be developed and agreed to by the selected Consultant and the Town. This scope of work and associated fee structure will be incorporated as part of the contract. The consultant shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. Disadvantaged Business Enterprise (DBE) utilization is strongly encouraged.

The Town of Mammoth Lakes standard agreement for consulting services is attached. The firm should review the agreement and insurance requirements and indicate if there are any exceptions to the contract requirements or language that requires further discussion or clarification. Noted exceptions may be considered in determining a proposer's responsiveness. The selected Consultant shall be bound to accept all RFQ requirements and terms and conditions of the Form of Agreement not excepted in the proposal.

Sincerely, Canal

Daniel C. Holler Town Manager P.O. Box 1609

Mammoth Lakes, CA 93546

Phone: (760) 965-3601 FAX: (760) 934-7493

Email: dholler@townofmammothlakes.ca.gov

### **ATTACHMENTS**

1. SNC Grant

2. Town Standard Consulting Agreement

# STATE OF CALIFORNIA SIERRA NEVADA CONSERVANCY

Sierra Nevada Conservancy Vibrant Tourism and Recreation Grant Program

California Drought, Water, Parks, Climate, Coastal Protection, and Outdoor Access for All Act of 2018 (Proposition 68)

### **EXHIBIT A**

Grantee:

**Town of Mammoth Lakes** 

**Project Title:** 

Eastern Sierra Sustainable Recreation Partnership (ESSRP): Sustainable Recreation and Tourism

**Agreement Number:** 

1148-RT

### PROJECT SCOPE

This project will utilize SNC Proposition 68 Vibrant Recreation and Tourism directed grant funds to support the Eastern Sierra Sustainable Recreation Partnership (ESSRP), a collaboration of local governments and federal land managers, and will establish a coordinated and sustainable recreation and tourism program across a tri-county region. During the life of this grant, the program will complete a project prioritization and implementation plan; provide technical support for partners implementing on-the-ground projects; work towards the development of resilient recreation-based economies in communities in the eastern Sierra; and focus engagement on underserved communities in southern California. This project is a mix of long-term program development and planning for specific on-the-ground projects. The applicant, Town of Mammoth Lakes, will oversee the project on behalf of, and in coordination with, its regional Eastern Sierra partners.

The project will convene and facilitate regional recreation stakeholder engagement through regular meetings to identify collaborative support for efficient project prioritization and implementation. The project will also develop an Eastern Sierra climate change vulnerability assessment and adaptation strategy related to the region's recreation and tourism economy that will help inform future investment in sustainable recreation and tourism projects. In addition, through the established collaborative, the project will develop a focused regional identity and media products to tell the story of sustainable recreation and tourism in the Eastern Sierra to its broad visitor audience. Finally, the project will also provide much needed capacity to partners through technical assistance for project planning and development, as well as identification and pursuit of appropriate funding opportunities.

This project is a mix of multiple priorities of Proposition 68 and SNC's Strategic Plan. It aims to establish sustainable recreation economies on a regional level; increase community access to recreational resources; serve disadvantaged communities; and identify and plan multiple on-the-ground recreation infrastructure projects. This project takes a broader approach by addressing sustainable recreation and tourism programs on a regional scale instead of through one defined activity. Its impact will be much greater, more efficient and strategic, and will have the greatest potential for maximizing long-term public benefits. It is intended to serve as a replicable model for initiatives in other defined geographic regions in the State of California.

### **PROJECT TASKS\***

DETAILED PROJECT TASKS	APPROXIMATE PROJECT TIMELINE	BUDGET CATEGORY
Task 1: Six Month Progress Reports 1.1 Progress Report #1 1.2 Progress Report #2 1.3 Progress Report #3 1.4 Progress Report #4 1.5 Progress Report #5	First Date 6 months from approximate agreement execution date	E
Task 2: Recreation Stakeholder Meetings 2.1 Plan, promote, and convene 12 regional meetings 2.2 Post meeting reports on ESSRP website	June 2019 – December 2021	А
Task 3: Climate Adaptation and Resilience Assessment 3.1 Data collection, review, management, and analysis 3.2 Completion of final report 3.3 Outreach and circulation for final report	June 2019 – September 2020	В
Task 4: Connection to Eastern Sierra Visitor Audience 4.1 Research and develop partner opportunities (Leave No Trace, etc.) 4.2 Integrate with existing programs 4.3 Convene 8 regional marketing partner meetings 4.4 Develop and produce brand and messaging package and digital content (website)	4.1, 4.2: June 2019 – March 2020 4.3: March 2020 – December 2021 4.4: June 2019 – December 2021	С

Task 5: Project Development and Prioritization 5.1 Review 12 ESSRP-developed projects with SNC staff for funding opportunities 5.2 Plan and develop 8 ESSRP projects ready to apply for funding for implementation and/or environmental analysis.	June 2019 – December 2021	D
Project Completion Date	January 1, 2022	
Request For Payment Of Final Expenditures Final Report Performance Measures	60 days from Project Completion or no later than the deadline identified on the signature page of the Payment Request for Final Expenditures.	E

<sup>\*</sup>A Task is defined as a piece of work or activity to be done or undertaken.

# **PROJECT COSTS**

PROJECT BUDGET CATEGORIES	TOTAL SNC FUNDING
A. Regional Recreation Stakeholder Engagement	\$60,000
B. Climate Adaptation and Resilience Assessment	\$65,000
C. Connection to Eastern Sierra Visitor Audience	\$140,000
D. Project Development and Prioritization	\$230,000
E. Project Management	\$74,250
F. Administrative Costs	\$49,500
GRAND TOTAL	\$618,750

# **PROJECT DELIVERABLES\*\***

DELIVERABLE	FORMAT	DATE DUE
DELIVERABLE	FURIVIAT	DATE DUE
Reports: 6 month	SNC Report Forms	Every six months starting from execution date of Grant Agreement until Project Completion date.
12 facilitated meetings of regional recreation stakeholders	Meeting agendas, attendee lists, meeting reports	January 1, 2022
Climate Adaptation and Resilience Assessment	Final assessment report	September 30, 2020
Eastern Sierra Visitor Website	Website, digital content	January 1, 2022
8 Regional marketing partner meetings	Meeting agendas, attendee lists	January 1, 2022
8 planned projects, fully- developed and ready to seek identified funding opportunities	Copies of submitted grant applications, completed ESSRP project proposal form	January 1, 2022
Final Report	SNC Report Form	February 15, 2022
Request For Payment Of Final Expenditures  Final Report Performance Measures	SNC Request for Payment FormSNC Final Report Form	60 days from Project Completion or no later than the deadline identified on the signature page of the Payment Request for Final Expenditures.

<sup>\*\*</sup> Deliverable is the term for the quantifiable goods or services that will be provided upon the completion of a Project. A deliverable could be a report, a document, or any product that results from a Project.

## PROJECT REPORTING REQUIREMENTS

### **Progress and Final Report(s):**

The Grantee shall provide six-month progress reports and a final report as specified in the Project Schedule. Six-month progress reports shall reflect work completed in the previous six months, and final reports shall reflect the entire Grant period. A progress report shall also be submitted for the time period immediately preceding the submission of the final report. The templates and instructions for completing these reports can be found on the Sierra Nevada Conservancy (SNC) Web site in the following location: <a href="http://www.sierranevada.ca.gov/other-assistance/managing-your-Grant">http://www.sierranevada.ca.gov/other-assistance/managing-your-Grant</a>

**Performance Measures Reporting:** 

Performance Measures are used to track progress toward Project goals and desired outcomes. They provide a means of reliably measuring and reporting the outcomes and effectiveness of a Project and how it contributes to the SNC's achievement of its programmatic goals.

The Grantee shall report on Performance Measures as part of the Final Report. The Grantee shall consider the following four quantitative Performance Measures and report on the ones that are applicable to this Project.

- 1. Resources Leveraged in the Sierra Nevada: The purpose of this Performance Measure is to measure the additional resources generated as a result of SNC investment. The total value is based on matching funds provided by external sources, number of volunteer hours donated, and the value of major in-kind contributions made to a Project. Additional information can be found on the SNC Web site in the following location: http://www.sierranevada.ca.gov/docs/Res Lvrgd SN.pdf
- Number and Diversity of People Reached:
   The purpose of this Performance Measure is to measure progress on information-sharing and education efforts, and the inclusiveness of other Project efforts, such as plan development. Additional information can be found on the SNC Web site in the following location:
   http://www.sierranevada.ca.gov/docs/Nm Ppl Rchd.pdf
- 3. Number and Type of Jobs Created: The purpose of this Performance Measure is to measure economic benefits to the Sierra Nevada Region by tracking the full-time equivalent jobs created by SNC-funded activities. Additional information can be found on the SNC Web site in the following location: <a href="http://www.sierranevada.ca.gov/docs/Nm">http://www.sierranevada.ca.gov/docs/Nm</a> Type Jobs.pdf
- 4. Number and Value of New, Improved, or Preserved Economic Activities: The purpose of this Performance Measure (PM) is to provide the types, quantities, and, where appropriate, estimated dollar values of new, improved or preserved economic activities, products and services. This PM relates to SNC's goals to develop tourism and recreational opportunities, aid in the preservation of working landscapes, and assist the regional economy. Additional information can be found on the SNC Web site in the following location:

  http://www.sierranevada.ca.gov/docs/Nm Val Imp Pre EconAc.pdf

In addition, the Grantee shall report on Project-specific Performance Measures that will help describe Project outcomes in a measurable way. The specific Performance Measures and the associated targets for this Project include the following:

5. Number of Collaboratively Developed Plans and Assessments:

The purpose of this Performance Measure (PM) is to measure the extent of collaboration within local communities. This PM is relevant for a wide variety of projects. Plans and assessments help communities plan for resource use, qualify for targeted funding, and support understanding of conditions and management options. Additional information can be found on the SNC Web site in the following location:

https://sierranevada.ca.gov/wpcontent/uploads/sites/236/attachments/Nm Coll Dev Plans.pdf